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Cultivating a Diverse Pipeline of Next Generation Contractors

This is part of a series featuring takeaways from the RCA Annual Conference.

Today, Americans under 35 are a multicultural majority, according to U.S Census projections. Yet of today's construction employees, less than 11% are women, 6% are Black and 2% are Asian. And less than 8% of high school graduates and just 14% of college graduates are pursuing careers in construction.

As our industry grapples with a retirement crisis, it must expand its reach to younger, more diverse groups. That's why it is important to meet everyone where they are, utilize modern approaches and shift our messages so that they resonate more deeply.

"Here you have an industry that is in dire need for a younger demographic for its overall sustainability—and this is a segment that is the most diverse generation in our history," said RCA Advisory Board Member **Paul Robinsson**, whose company **ConstructReach** specializes in empowering youth and rebuilding the construction and manufacturing industries with diverse talent.

Canvas Your Community

To attract women and multicultural workers, it is all about relationships. Robinson recommends taking a look at your community, finding school districts with equity disparities, and building relationships with under-resourced districts.

"There is no 1-2-3 process that is going to drive systematic change to a better future overnight," said Robinson. "Take small steps—talk to those educators and guidance counselors and find ways to get in front the students. What can those conversations unlock? You begin to hear stories and other ways you can help."

Robinson has found that developing internship programs where young talent can engage with contractors can make a difference. Those kids often become models of success, especially when they understand how to start and how to create a career path that is exciting, fulfilling, and sustainable.

Leverage Technology

Young people today live in a virtual, on-demand world, and we need to tap into what they're already using and



lead with tech. Create short reels for youth to help them visualize what a career in construction looks like. Show them fun things as well as construction in the field. Make sure you are featuring diverse representation after all, we want them to see people like them succeeding in our field. This also allows you to cross geographical boundaries because programming is digital with community and networking opportunities.

Paint a Picture of Life as a Contractor

When it comes to writing your job descriptions, be creative with your job descriptions. "This position requires travel" compared to "Do you want to see the world?" can yield a different person. Shifting your language to show that contractors can make money, offer opportunities for families to travel to different parts of this country, and do work that is fulfilling. It's all in how you position the life of a contractor.

Foster an Inclusive Culture Internally

Your company has to be healthy internally with the right culture so that you can retain diverse talent. "This is a segment that hasn't been served well by our industry—but with every crisis comes opportunity, and in this case, it's an opportunity to solve problems more intentionally."

Robinson works with companies to empower them to be agents of change and position themselves in their communities as providing reachable opportunities in construction. "We want transformation to be a byproduct of internal culture, where communities are strengthened because of your presence and engagement, and where young talent is inspired by who they see working in your organization... where people are valued, seen and heard," he added. For more information, visit constructreach.com.



RCA's mission is to promote professionalism and integrity in retail construction through industry leadership in education, information exchange, and jobsite safety.

Election Results

Thank you to everyone who participated in our general election. The following members were elected to the RCA Board of Directors for the 2025-2028 term, which will begin after our Annual Conference in March.

- > **Tim Aubel**, VP of Construction, Rectenwald Brothers Construction
- > Denise Delong, Chief Executive Officer, Singleton Construction, LLC
- > Eric Handley, COO, RANDOLPH
- > Cheryl Montour, Chief Executive Officer, Division 9 Commercial, Inc.
- > Ken Sharkey, President/COO, Commercial Contractors, Inc.

At RCA's December 2025 Board meeting, the following officers were elected for the 2025-2026 term.

- President: Justin Elder, President, Elder-Jones. Inc.
- > Vice President: Tim Aubel, VP of Construction, Rectenwald Brothers Construction
- Secretary/Treasurer: Denise Delong, Chief Executive Officer, Singleton Construction, LLC





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President's Message

Eric Handley, COO., William A. Randolph, Inc. (RANDOLPH)



As we welcome the new year, we are excited to share some updates and plans for 2025. Our annual meeting in Dallas is just around the corner, and we have an array of exciting speakers and training initiatives lined up that we believe will greatly benefit our members.

Our individual companies all face significant challenges in recruiting talent, training and retaining our existing teams, and developing future generations of skilled trades and construction professionals. The

RCA continues to take on these challenges and is leveraging the strength and broad representation of our organization to make a difference and promote the industry. We are rolling out the first RCA Project Manager Training session along with the Superintendent Training Workshop directly before our annual conference. The Project Manager training is a great way to involve your team in the annual meeting and provide them with an outstanding opportunity to further develop their project management skills.

Planning and scheduling is underway for our 2025 Regional Events; dates and venues will be announced in the near future. This series of networking events will provide opportunities for members to connect, share experiences, learn something new, and likely visit a great venue at the same time. We are in the process of enhancing additional member support services where we will make resources available to members to help with technology decision making, regulatory compliance, safety issues and training, project management and supervision tools, and other common business issues we all face running construction companies.

It continues to be an exciting time to be a part of the RCA. We have newly elected board members, new advisory board challenges in recruiting talent, training and retaining our existing teams, and developing future generations of skilled trades and construction professionals. The RCA continues to take on these challenges.

We all face

significant

members, new committee members, and new member companies that will all be working together this year to put in motion the ambitious plans and goals that the RCA has set to accomplish this year.

We are confident that these initiatives will provide significant value to our members and help you achieve your business goals in 2025. We look forward to seeing you at the annual conference and working together to make this year a success.

Thank you for your continued support and participation in the RCA!

FRI

ADVISORY BOARD

Randy Danielson -Opus Development Company, LLC Jon Hostasa - CASEY'S Jason Kraus - Kohl's Jeffrey D. Mahler, AIA -Onyx Creative Stahler McKinney - FMI

COMMITTEE CHAIRS

CONSTRUCTION TRAINING David Brown

LEGISLATIVE/REGULATORY Jay Dorsey

MEMBERSHIP RECRUITMENT & RETENTION Denise Doczy-Delong Hector Ray

OFFICERS

President Eric Handley William A. Randolph, Inc.

Vice President Justin Elder Elder-Jones, Inc.

BOARD OF DIRECTORS

- 2025 Timothy Aubel Rectenwald Brothers Construction, Inc
- 2026 Steve Bachman Retail Construction Services, Inc.
- 2025 Eric Berg Gray
- 2027 Matt Brecker DeJager Construction, Inc.
- 2027 David Brown Tri-North Builders
- 2025 Denise Doczy-Delong Singleton Construction, LLC
- 2027 Jay Dorsey Triad Retail Construction

PAST PRESIDENTS

David Weekes 1990-1992 W. L. Winkel 1993 Robert D. Benda 1994 John S. Elder 1995 Ronald M. Martinez 1996 Jack E. Sims 1997 Michael H. Ratner 1998 Barry Shames 1999 Win Johnson 2000 Dean Olivieri 2001 Thomas Eckinger 2002 Jason Miller - JCPenney Company John Polzer - Duane Morris LLP Steven R. Olson, AIA - CESO, Inc. Paul Robinson - ConstructReach Brad Sanders - bartaco

PROFESSIONAL DEVELOPMENT Matt Brecker

SPONSORSHIP AND MEMBER BENEFITS Anthony Graves

WORKFORCE DEVELOPMENT Eric Berg

Secretary/Treasurer

Timothy Aubel Rectenwald Brothers Construction, Inc.

- 2026 Justin Elder Elder-Jones, Inc.
- 2027 Bard Fulton Fortney Weygandti
- 2026 Anthony Graves Graves Construction
- 2025 Eric Handley William A. Randolph, Inc.
- 2027 David Martin H.J. Martin & Son, Inc.
- 2027 Hector Ray RAYWEST DESIGNBUILD
- 2026 Rick Winkel Winkel Construction, Inc.

James Healy 2003 Robert D. Benda 2004-2006 K. Eugene Colley 2006-2008 Matthew Schimenti 2008-2012 Art Rectenwald 2012-2014 Mike Wolff 2014-2016 Robert Moore 2016-2017 Brad Bogart 2017-2018 Rick Winkel 2018-2019 Steve Bachman 2019-2021 Ray Catlin 2021-2023

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RCA

RCA Membership

RCA members must meet and maintain a series of qualifications and are approved by the Board of Directors for membership. They have been in the retail construction business as general contractors for at least five years; agree to comply with the Association's Code of Ethics and Bylaws; are properly insured and bonded; are licensed in the states in which they do business; and have submitted letters of recommendation.

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Beam Team Construction, Inc.	Rick Stehr	678-987-1800	GA	rickstehr@thebea
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Fred Olivieri Construction Company	Dean Olivieri	330-494-1007	OH FL	dean@fredolivieri
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9	MN	justin@elderjones.com	1990
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о 7	GA	wrosner@fulcrumconstruction.com	2014
	PA	john@ggc-pgh.com	2017
9	CA	anthony@gravesconstruction.com	2022
7	CA	ramoore@gray.com	2005
5 1	MA WI	dwgroom@groomco.com	2023 2016
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3)	IL	bill.harmon@harmonconstruction.com jhealy@healyconstructionservices.com	2017 1996
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3 2)	PA	art@rectenwald.com	1996
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3 5	KS	cheigl@royalsolves.com	2024
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Scheiner Commercial Group, Inc.	Joe Scheiner	719-487-1600	CO	joe@scheinercg.com	2012
Schimenti Construction Company	Matthew Schimenti	914-244-9100	NY	mschimenti@schimenti.com	1994
Shames Construction Co., Ltd.	Carolyn Shames	925-606-3000	CA	cshames@shames.com	1994
Singleton Construction, LLC	Denise Doczy-Delong	740-756-7331	OH	denisedelong@singletoncontruction.net	2012
Solex Contracting	Gerald Allen	951-308-1706	CA	jerry@solexcontracting.com	2015
Sullivan Construction Company	Amanda Sullivan	954-484-3200	FL	amanda@buildwithsullivan.com	2012
Taylor Brothers Construction Company, Inc.	Jeff Chandler	812-379-9547	IN	Jeff.Chandler@TBCCI.com	2014
TDS Construction, Inc.	Robert Baker	941-795-6100	FL	inbox@tdsconstruction.com	1994
Thomas-Grace Construction, Inc.	Don Harvieux	651-342-1298	MN	don.harvieux@thomas-grace.com	2012
Threecore, LLC	Ray Catlin	972-800-2910	OH	ray.catlin@threecorellc.com	2021
Tilton Pacific Construction	Robert Schroeder	916-630-7200	CA	rschroeder@tiltonpacific.com	2023
Tom Rectenwald Construction, Inc.	Aaron Rectenwald	724-452-8801	PA	arectenwald@trcgc.net	2010
Trainor Commercial Construction, Inc.	Brian Trainor	415-259-0200	CA	brian.trainor@trainorconstruction.com	2012
Tri-North Builders, Inc.	David Brown	608-204-7227	WI	dbrown@tri-north.com	2015
Triad Retail Construction	Jay Dorsey	281-485-4700	ТΧ	j.dorsey@triadrc.com	2013
Vision General Contractors of GA, LLC	Tony Durand	770-769-4674	SC	tonyd@viscongc.com	2021
Warwick Construction, Inc.	Walt Watzinger	832-448-7000	ТΧ	walt@warwickconstruction.com	2008
Weekes Construction, Inc.	Hunter Weekes	864-233-0061	SC	hweekes@weekesconstruction.com	1990
Westwood Contractors, Inc.	Robert Benda	817-877-3800	ТΧ	bbenda@westwoodcontractors.com	1990
William A. Randolph, Inc.	Tony Riccardi	847-856-0123	IL	tony.riccardi@warandolph.com	2011
Winkel Construction, Inc.	Rick Winkel	352-860-0500	FL	rickw@winkel-construction.com	1990
Wolverine Building Group	Michael Houseman	616-949-3360	MI	mhouseman@wolvgroup.com	2012
Woods Construction, Inc.	John Bodary	586-939-9991	MI	jbodary@woodsconstruction.com	1996
	-				

Visit retailcontractors.org to view the profile of each RCA member company. Click on "Find a Contractor" on the home page to search the member list.

Please notify the RCA Office (800-847-5085 or info@retailcontractors.org) of any changes to your contact information.





Join A Committee

Committees are the lifeblood of our organization and a great way to get involved and make a difference. Scan the QR code to volunteer.

Sponsorship and Member Benefits

- > Establish and maintain sponsorships per budgeted goals
- > Seek out new sponsors, ensuring a diverse sponsor base
- > Maintain relationship with current sponsors
- Leverage the buying power of the membership to establish partnerships with companies that can provide rebates or discounts for members

Membership Recruitment & Retention

- > Mission is to recruit, review and retain members
- Actively seek new members at SPECS, Center Build, CCRP Events, and job walks with competitors and at client vendor summits. Conduct regular outreach to potential GC candidates
- Work with current board members and Advisory Board members to solicit GCs for membership
- Review membership application on an annual basis to make sure it's accurate and up to date
- Make recommendations for requirement changes and process improvements
- Onboard new members; maintain regular communications with them in their first few years of membership
- > Plan and produce regional networking events, with a focus on collaboration and networking amongst members and the retailer community

Workforce Development

> Find programs that RCA can partner with that help to place people in the retail construction industry; this can include veteran/military job fairs, college career fairs, other associations, partnerships with trade schools, scholarships, women in construction, etc.

This committee also oversees the scholarship program:

- > Create a strategy for what scholarships are meant to do/the implementation of the program
- > Increase scholarship funding from the membership base
- Increase the impact of the scholarships we give (both for the students and the RCA)

Professional Development

- Plan webinars/roundtable discussions on timely topics (at least quarterly)
- > Plan RCA panels at industry conferences (e.g., SPECS, CenterBuild)
- > Assist the Vice President in developing content and securing speakers for the annual conference

Construction Training

- Oversee continued successful implementation of the Superintendent Training Program
- > Identify other training needs of our membership and explore next steps, e.g., Project Manager Training, recertification, refresher courses, etc.
- > Find ways to promote certified members

This committee also oversees the safety program:

- > Review RCA's safety materials once a year and update as needed
- Educate membership about safety issues that need attention (e.g., regulation updates)

Legislative/Regulatory

 Identify issues that are relevant to our industry and determine how members and the organization can make their voices heard



Join a Committee

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Our comprehensive digital agency offers a full suite of services to elevate your online presence, from strategy and design to marketing and analytics. Let us be your go-to partner for all your digital needs, ensuring seamless and effective results.

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RCA Regional Events

RCA's membership committee plans regional networking events for RCA members, sponsors, benefit providers, and other supporters. The events have a variety of formats, including knowledge shares, happy hours, and tours or other unique activities.

There is no fee to attend these events, but we ask that you register to confirm your spot.

Register at retailcontractors.org. Stay tuned for the 2025 schedule of events!

Thanks to everyone who joined us at our Long Beach, CA, and Philadelphia, PA, events in October and our reception at CenterBuild in Phoenix in December.

Our calendar of 2025 events will be announced soon. Watch your email inbox and check retailcontractors.org for details.





Attendees toured KRG Enterprises, a provider of fixtures, displays, and architectural millwork.



Philadelphia: Gerado Sepe, PREIT & Jeff Mahler, Onyx Creative



Philadelphia: Jaime Kelly & Drew Romanic, both of The Martin Architectural Group



Phoenix: Eric Handley, RANDOLPH, Ashley Combs, MBH Architects, Marcus Howell, BCCM Construction Group, Inc.



Phoenix: Chandler Weekes, Danielle Murray & Ben Owens, all of Weekes Construction



Phoenix: Matt Brecker, De Jager Construction, Randy Danielson, Opus Development, Danny Stone, Bogart Construction, Jen Davis, Jones Signs & Eric Berg, Gray West Construction



Phoenix: Mike McBride, Westwood Contractors & Kelley Scheiner, Scheiner Commercial Group



Phoenix: Denise Delong, Singleton Construction, Cheryl Montour, Division 9 Commercial Construction & Karen MacCannell and Al Pagano, both of The McIntosh Group

The Retail Contractor NEWSLETTER

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